Hillel’s Vision
To inspire every Jewish student to make an enduring commitment to Jewish life.

Hillel’s Mission
To enrich the lives of Jewish undergraduate and graduate students so that they may enrich the Jewish people and the world.

Hillel pursues its mission by:
- creating a pluralistic, welcoming and inclusive environment;
- fostering student growth and the balance in being distinctively Jewish and universally human;
- advancing tzedek (social justice), Jewish learning and spirituality;
- embracing Israel and global Jewish peoplehood;
- delivering excellence, innovation, accountability and results.
The concept of the global social network is as old as the Jewish people. Ever since Abraham left his home to settle in the Land of Israel, the Jewish people have journeyed back and forth between homeland and diaspora, maintaining connections of law and language, blood and faith that have sustained us through millennia of sacrifice and success. Jewish literature is a record of the conversations among scholars across borders and generations.

Today, electrons have replaced parchment and information is shared instantaneously around the world with the touch of a smartphone key.

Hillel’s network starts on campuses and in communities where young people serve as “connectors” who create mini-communities of their Jewish peers. These mini-communities are tied together into local Hillels that collaborate with one another locally, regionally and internationally. Meanwhile, student relationships forged during Taglit-Birthright Israel trips and alternative breaks are sustained on Facebook. Professionals from different countries train together, both in-person and virtually. Philanthropists from one nation support Hillel’s work in another. Hillel’s international network of students, professionals and lay leaders is the latest manifestation of the concept of klal yisrael, global Jewish peoplehood.

In 2011, Hillel added thousands to its worldwide community of students and supporters. This annual report tells their story and celebrates the global social network that is Hillel.
Strengthening the Network

The backbone of Hillel’s network is a partnership of students, professionals and lay leaders working together to fulfill the organization’s mission on more than 550 campuses around the globe. The Board of Directors of Hillel: The Foundation for Jewish Campus Life comprises stakeholders from a variety of locations and backgrounds who set the organization’s policies and hold fiduciary responsibility for its ongoing operation. In 2011, Hillel provided training to its volunteer leadership at events in Philadelphia and St. Louis as well as online.

The International Board of Governors comprises men and women who make a significant financial commitment to the organization and offer vision for Hillel’s direction. Many members provide additional support for programs at the international and local levels. In 2011, Lynn Schusterman’s Charles and Lynn Schusterman Family Foundation helped create Hillel’s Center for Israel Engagement to spearhead Hillel’s efforts to engage, educate and advocate for Israel. Dr Lynne B Harrison provided a naming gift for the Leadership and Professional International Development (LAPI) Initiative to teach engagement, leadership, and professional skills to Hillel professionals and students. Through his family foundation, David Einhorn enabled Hillel to launch Ask Big Questions, a new initiative to foster civility on college campuses. David and Abby Joseph Cohen created The David M. Cohen Fellowship to provide customized professional leadership development for a select group of Hillel professionals.

Hillel mid-level professionals seeking to advance their careers receive professional development opportunities through the Debra S. and Joseph S. Weinberg Accelerate Executive Training Program and at the annual Hillel Institute, where they convene for four days of training, including the New Directors Institute, made possible by the generous support of the Julian Sandler Endowment for Executive Leadership Development, named for former Hillel Board of Directors Chair Julian Sandler, z”l and supported by his wife, Board of Governors Member Nina Sandler.

Students come together during the summer for the Hillel Institute, a five-day event held on the campus of the Washington University in St. Louis, where they learn how to best create meaningful relationships with their peers and build the Hillel network on their campuses. These young “connectors” will bring students together to enrich their lives, advance their Jewish journeys and strengthen the future of the Jewish people.

All pictures from Hillel Institute in St. Louis, August 2011
"Today, Hillel is the living, tangible Facebook of the Jewish people. We have the ability to translate and transform the way the Jewish community thinks about engaging young adults."

WAYNE L. FIRESTONE
President and CEO, Hillel: The Foundation for Jewish Campus Life

"Hillel has been the cornerstone of my college experience, providing me with both a familiar Jewish community on campus and an invaluable network of resources and opportunities, both in Pittsburgh and beyond."

MIA JACOBS
University of Pittsburgh, Class of 2013
“Today’s Hillel is a true global network, enabling students to connect with each other and with their Jewish identities anywhere in the world. We can all be proud of the contributions our students, professionals and lay leaders are making to ensure a brighter future for the Jewish people.”

THOMAS A. BLUMBERG
Chair, Hillel: The Foundation for Jewish Campus Life Board of Directors

“At Stanford, we learn about students’ passions and connect them to diverse opportunities that will deepen their college experience.”

RABBI MYCHAL COPELAND
Campus Rabbi, Stanford University Hillel

“The great thing about Hillel at Elon University is that it is a small but growing Jewish student organization. If you want to take the lead on something, Elon Hillel can make it happen, instantly.”

MICHAEL GROSS
Elon College, Class of 2012
The Personal Network

Hillel believes in building its network one student, one relationship at a time.

The core of Hillel’s work is our peer-engagement methodology. Hillel’s Campus Entrepreneurs Initiative (CEI) hires uninvolved Jewish students to engage 60 fellow students and advance their Jewish journeys together. An allied program, Hillel’s Peer Network Engagement Internship (PNEI), applies the principles of CEI training to a smaller cohort of student interns with the goal of connecting 40 uninvolved students with Jewish life. On ten campuses, Hillel’s CEI interns work closely with Senior Jewish Educators (SJE), talented teachers with deep Jewish knowledge and authentic Jewish personalities who serve as organizers and mentors for at least 180 students’ Jewish journeys, focusing particularly on those students who are not already involved in Jewish life on campus. Altogether in 2010-11, 260-plus SJEs and CEI and PNEI interns engaged nearly 15,000 students on close to 50 campuses. Hillel’s peer-engagement programs are funded with a five-year, $10.7-million grant from The Jim Joseph Foundation.

PRAISE-WORTHY PROGRAMS: ACKNOWLEDGMENT OF OUR EFFECTIVENESS

Hillel’s peer-engagement methodology earned significant kudos in 2011. An independent panel of researchers — Research Success Technologies and Ukeles Associates, Inc. — found that Hillel’s SJE ad CEI programs are “effective in reaching large numbers of previously less-connected Jewish students and facilitating their personal Jewish growth. This is an exciting finding even in its early stages.”

Hillel also was named one of the nation’s 50 most innovative Jewish nonprofits in Slingshot ’10-‘11, a resource guide for Jewish creativity. In making the award, Slingshot wrote: “One optimistic evaluator raves, ‘This program, which started as a small scale pilot to test assumptions, is on the verge of being embraced by every Hillel in the country.’ Evaluators are also excited to see that ‘while many organizations talk about using physical social networks to expand, Hillel has actually created a program that not only galvanizes Jews through friends, but also communicates substantive Jewish content.’”

What does Hillel’s peer-engagement methodology mean to students? Mark Leybengrub, a sophomore at the University of Maryland, College Park, has one objective in building his network as a CEI intern: “I can’t wait to use all of the innovative engagement strategies I’ve learned to help connect Jewish students at Maryland to their heritage and to each other.”

PROFESSIONALS EXTEND THE NETWORK

Hillel’s SJEs are earning recognition throughout the Jewish world and beyond. Tufts Hillel SJE Rabbi Danya Ruttenberg was nominated for the 2010 Sami Rohr Prize for Jewish Literature in non-fiction for her book Surprised by God: How I Learned to Stop Worrying and Love Religion, which chronicles her personal path to faith. UCLA Hillel SJE Rabbi Shmuly Yanklowitz was profiled in the PBS series “The Calling,” a four-hour documentary that follows seven young clergy members from four different religious groups through their training. Rabbi Yanklowitz also earned a coveted invitation to the World Economic Forum meeting in Davos, Switzerland.

All pictures from Hillel Institute in St. Louis, August 2011
“As a Hillel student leader, I have learned leadership skills and Jewish content that are not just helping me in my Hillel work, they’re enriching the lives of all of the students in my circle.”

JONATHAN K. ARDITTI
Tufts University Hillel, Class of 2014

“For most students on campus, their Jewish identity is just one component of who they are. As a Hillel CEI intern, I am trying to bring greater depth to that Jewish identity.”

SARA EISEMANN
Tufts University Hillel, Class of 2014
“A wise rabbi once said ‘don’t overestimate a person’s Jewish education or underestimate their secular education.’ That is certainly true at Tufts, where bright young students often come to campus with little or no Jewish education. As a Senior Jewish Educator who works with CEI interns and other students, I try to infuse Jewish content into their networks so that they can see the beauty of their heritage and grow as people and as Jews.”

RABBI DANYA RUTTENBERG
Senior Jewish Educator, Tufts University Hillel
Globalization begins on campus, where students from many countries, backgrounds and beliefs come together to form a microcosm of the global community. The college years offer an opportunity for young people to learn how to get along, despite their differences, in an intense environment in which they live, work and socialize together, 24 hours a day, seven days a week. With the help of such invaluable partners as the Jewish Foundations of North America (JFNA) — whose 2011 General Assembly conference shares a “network” theme with this report — Hillel is helping students take pride in their Jewish identity while building civility on campus, in the surrounding community and in the world at large. By creating amicable campuses today, Hillel hopes to contribute to a better future.

TZEDEK AND TIKKUN OLAM ON THE ROAD, ACROSS THE OCEAN

Hillel’s Alternative Break program enables Jewish students to travel outside their communities to perform meaningful service. By combining these service-learning trips with Jewish content, students gain an appreciation for the Jewish concept of tzedek (social justice) and tikkun olam (repairing the world). In 2011, approximately 2,000 students traveled across North America and around the world on 319 different trips. Hillel partnered with 14 providers to organize these trips, including the Jewish Funds for Justice, City Year, the American Jewish Joint Distribution Committee, the American Jewish World Service and the Jewish Farm School.

One of Hillel’s most important partners in promoting service is Repair the World, an organization that works to inspire American Jews and their communities to give their time and effort to help those in need. In 2011, Repair the World provided Hillel with $300,000 to support Alternative Break opportunities. In addition, Repair the World undertook a new program in which it provided six campus Hillels with substantial funding to support a designated Repair the World staff person and Repair the World interns. Since this partnership began in late 2010, Hillel has engaged more than 1,800 students and young adults in local Jewish service and social action.

THE SAGE’S VISION BROUGHT TO LIFE

Hillel’s tzedek and tikkun olam programs fulfill our namesake’s maxim: “If I am not for myself, who will be? If I am only for myself, what am I?” Or, in the words of Sydney Gross, a North Carolina Hillel student who traveled to Miami with Hillel’s City Year alternative break: “This trip is quickly bringing to the forefront the idea that Judaism advocates for helping everybody, not only Jews. We care that others suffer, and we want to hear about it and learn how to fix it. We want to feel some of what others feel, if only for a little bit, in order to understand why we are all different and why that is special and beautiful.”
Alternative Break 2010, Guatemala

Repair the World, 2010

Spring Break 2011, Los Angeles

Alternative Break 2011, Florida

City Year 2011, Michigan

Bone Marrow Drive 2010, Tulane
In 2011, Hillel piloted its Facing Change initiative, a national program to promote civil discourse and collective dialogue. With an initial grant from the Einhorn Family Charitable Trust, the program hired 27 interns on eight campuses. At the conclusion of the year, the program was expanded nationally and given a new focus as Ask Big Questions. Through ABQ, Hillels will bring together a core of interns of all faiths and backgrounds to lead their campuses in promoting civility by discussing life’s most challenging issues. The ABQ concept was pioneered at Northwestern University Hillel through the Campus Entrepreneurs Initiative. The first cadre of ABQ interns was trained at the 2011 Hillel Institute.

“The reason I decided to participate in Ask Big Questions was because I wanted to foster meaningful conversations on my campus and allow the students an opportunity to consider topics that they don’t normally get a chance to discuss or think about.”

NOSHIN RABBANI
Student, Baruch College, Class of 2013

“All students, regardless of their backgrounds or beliefs, confront the same existential issues on campus. By asking big questions together, we can uncover the multitude of ways in which we are similar and different, allowing us to determine what bonds us as human beings.”

ANASTASIA MEDYSTKA
Student, Baruch College, Class of 2014
“I think it is important to promote civility on campus through Ask Big Questions because as students, we don’t normally take the time to sit down with one another and connect on a deeper level. Through Ask Big Questions, I have the opportunity to learn, teach, inspire, and be inspired by sharing experiences and opinions with amazing students all over campus.”

BRIAN HILNBRAND
Student, Virginia Tech, Class of 2014

“On my campus, we have a wide diversity of students. Ask Big Questions will allow us to reconnect with students who are lost amid this large business-orientated commuter school. We hope to engage students in meaningful conversations that will give them a sense of fulfillment unseen in this school.”

YAKOV KAGAN
Student, Baruch College, Class of 2013
The Global Network

No matter how we say it, Hillel is a global network, connecting Jewish college students around the world with each other and with their Jewish identities. Fittingly, examples of the reach and power of our network are as geographically diverse — and as innovative — as our students and professionals.

In addition to locations in Canada and the United States, Hillel has groups in Israel, Latin America and the former Soviet Union (FSU), as well as affiliates in Australia and Great Britain. In 2001, Hillel strengthened its global network by providing training to professionals from outside North America through the Harrison Leadership and Professional International Development (LAPID) Initiative and at the Hillel Institute.

In the FSU, Hillels adapted the peer-engagement methodology pioneered in North America through the VKonnect program. In 2011, students in the FSU were trained to be “connectors” at a seminar and returned home to build “mini-communities.” During a four-month pilot period, the program engaged 650 previously uninvolved students in Jewish life. Based on this success, the program was expanded to eight communities in Russia, Ukraine and Belarus.

And of course, Israel is at the center of Hillel’s network. On campuses around the world, Hillels engage, educate and advocate for Israel. Hillel brings thousands of students to Israel every year through Taglit-Birthright Israel and other programs. And within Israel, Hillel Israel seeks to re-ignite Jewish life by engaging students and young adults through meaningful Jewish experiences at eight centers nationwide.

CENTER FOR ISRAEL ENGAGEMENT, JAFI ISRAEL FELLOWS, LOCAL SUPPORT

In 2011, Hillel prepared to confront a global anti-Israel campaign calling for the boycott, divestment and sanctioning of Israel, establishing a new Center for Israel Engagement (CIE) to bring together and augment our existing Israel educational and engagement programs and resources. The CIE began to build Israel Centers of Excellence to proactively lead an educational Israel agenda for diverse college students. It laid the groundwork for Focus: Israel, a certificate program for Hillel professionals to develop a cadre of influential, pro-active and knowledgeable staff. With a renewed focus on increasing student travel to Israel through programs such as Taglit-Birthright Israel and Alternative Break Israel trips, the CIE sought to centralize the role of Taglit-Birthright Israel in local Hillels’ efforts to help students advance on their Jewish journeys.

Recognizing the centrality of college campuses to promoting Jewish identity and support for the State of Israel, the Jewish Agency for Israel (JAFI) agreed to double the number of Israel Fellows sent to campuses through Hillel. Israel Fellows are recent Israeli college graduates and veterans of the Israel Defense Force who work with Hillel to educate the campus about Israel and to promote Israel study and work programs. Beginning in August 2011, 50 JAFI Israel Fellows were sent to North American campuses. Meanwhile, 50 Masa Israel Journey interns promoted long-term Israel programs in cooperation with Hillel.

Local Hillels demonstrated tremendous creativity in bringing Israel to campus in 2011. University of Arizona Hillel presented its annual Israelpalooza; Baruch College Hillel, in collaboration with the Black History Month Committee, created the “Heal the World Exhibit,” showing Israel’s efforts to provide medical attention following the earthquake in Haiti; the Jewish University
Center of Pittsburgh and UCLA Hillel mounted large-scale Israel marketing campaigns to educate students about the facets of Israel not portrayed in the news. Many campuses sponsored Israel Weeks or Israel Months, including Berkeley Hillel, Brooklyn College Hillel, New York University Hillel and many more. George Washington University Hillel hosted an Israel Peace Month featuring an Israeli cultural night, and other interactive events.

BUILDING ON SUCCESS IN ISRAEL

In addition to ongoing programs at its campus centers, Hillel Israel sponsored “Hilleluyah,” a gala dinner that honored founding president Rabbi Yossie Goldman, and Hillel Israel’s first national day of service, in which students from across the country cleared damage in the Carmel Forest caused by devastating fires earlier in the year.

According to IDC student Mila Finkelshtain, who participated in a joint program of Baruch College, IDC and Kiev Hillels sponsored by the Nadav Fund and the UJA Federation of New York, Hillel Israel has an important role to play in the Jewish state. “I never analyzed what Judaism meant to me, and meeting Jews from Kiev and New York through Hillel helped me explore what it means to be Jewish in Israel and in the Diaspora. Hillel Israel is very successful at connecting people through global Jewish culture.”
“IT GIVES ME GREAT JOY TO SEE JEWISH STUDENTS FROM AROUND THE WORLD CONNECTING THROUGH HILLEL. DESPITE DIFFERENCES OF LANGUAGE AND CULTURE, THEY ARE MORE SIMILAR THAN DIFFERENT. WHEN WE STRENGTHEN THIS GLOBAL NETWORK, WE STRENGTHEN THE JEWISH FUTURE.”

DIANE WOHL
Vice Chair, Board of Directors, Hillel: The Foundation for Jewish Campus Life

“IN URUGUAY, HILLEL INSPIRES JEWISH STUDENTS TO STAND UP FOR THE COMMUNITY. THROUGH OUR BUSINESS CLUB, SOCIAL CLUB, TZEDEK PROJECTS AND MANY OTHER LEADERSHIP PROGRAMS, HILLEL PROVIDES THE BEST FRAMEWORK TO DEVELOP FUTURE LEADERS.”

PATRICIA ALAZRAKI
Student Life Director, Hillel Uruguay

“BEFORE HILLEL CAME TO LATIN AMERICA, COLLEGE-AGE JEWS HAD NO WAY TO CONNECT WITH ONE ANOTHER. THEY LACKED OPPORTUNITIES TO EXPERIENCE A PLURALISTIC ATMOSPHERE OR TO GAIN THE TOOLS THEY NEEDED TO BUILD THEIR OWN JEWISH FUTURE AS PRO-ACTIVE LEADERS. TODAY, HILLEL IS PLAYING AN INDISPENSIBLE ROLE AS THE PROUD CENTER OF YOUNG ADULT JEWISH LIFE IN ARGENTINA, BRAZIL AND URUGUAY.”

MARCIA KELNER POLISHUK
Director of Development, Hillel Latin America
In Latin America, Hillel thrives in Uruguay, Brazil and Argentina, where local Hillels are using peer-engagement techniques in their unique communities. Hillels bring students together not just around social and educational events, but also to advance themselves professionally through skill-building and career networking. They are developing relationships with Jewish students around the world by participating in Taglit-Birthright Israel trips and hosting social justice alternative break trips in their countries. In addition, these Hillels are playing a leading role in educating their communities about Israel through lectures from high-level authorities in academia and the Israeli government. Hillel in Rio de Janeiro continues to garner attention in the country’s media for leading the opposition to the government’s warm relationship with Iran.

“Hillel is enriching my life socially, professionally and spiritually, and it keeps me connected with Jewish students in my community and around the world.”

DAN MITELMAN
Student, Hillel Uruguay, Class of 2013
NEW HILLEL BUILDINGS
Hillel proudly announced the opening of 16 new buildings on campuses across North America, including Bradley University, Drexel University, Emory University, Muhlenberg College, Silicon Valley, Temple University, Tulane University (top left), University of Alabama, University of Arizona, University of British Columbia (right), University of Connecticut, University of Rhode Island (bottom left), University of Southern California, University of Virginia, University of Wisconsin, and Washington and Lee University.

DEPARTMENT OF EDUCATION STRENGTHENS PROTECTIONS FOR JEWISH STUDENTS
A coalition of Jewish groups, including Hillel, successfully urged the Obama Administration to extend protections to Jewish students from kindergarten through college under Title VI of the 1964 Civil Rights Act. “This DOE decision will help to foster civility on college campuses and contribute to an environment in which Jewish students will feel even more comfortable exploring and celebrating their Jewish identity,” said Hillel President Wayne L. Firestone.

HILLEL RESPONDS TO CLEMENTI SUICIDE
The suicide of Rutgers University first-year student Tyler Clementi, after homophobic harassment, sent shock waves around the world. Rutgers Hillel helped the campus cope with the tragedy and dedicated itself to giving Jewish GBLTQ students a safe and accepting environment.

HILLEL NAMED TO SLINGSHOT LIST
Hillel has been named one of the nation’s 50 most innovative Jewish nonprofits in Slingshot ’10-‘11, a resource guide for Jewish creativity. Since 2005, Slingshot has become the definitive guide to identifying path-finding and trailblazing organizations grappling with concerns in Jewish life such as identity, community, and tradition. Hillel was chosen by a panel of 36 foundation professionals from across North America. This marks Hillel’s first time being featured in Slingshot.

HILLEL AT THE 2010 JEWISH FEDERATIONS OF NORTH AMERICA GENERAL ASSEMBLY
More than 600 Jewish students from across North America participated in the 2010 Jewish Federations of North America General Assembly (GA) in New Orleans, the largest student delegation ever to attend a GA. Jewish students were present for speeches by major figures in the Jewish world such as Israeli Prime Minister Benjamin Netanyahu (below). Students also participated in volunteer work throughout the New Orleans community sponsored by Repair the World (right).
STUDENTS NAMED EXEMPLARS OF EXCELLENCE
Also at the 2010 GA, Hillel presented the Philip H. and Susan Rudd Cohen Student Exemplars of Excellence award to eight students and two campuses. These young people demonstrated outstanding leadership through their extraordinary contributions to Jewish life on their campuses. The campus recipients were the Jewish University Center of Pittsburgh and Goucher College Hillel. The students were: Meredith Aaron, Northwestern University; Michal Berns, Penn State; Ellen Brown, Goucher College; Joe Gettinger, Stanford University; Jennifer Johnson, University of Michigan; Gita Karasov, University of Maryland, College Park; Nathan Sigal, University of Nevada Las Vegas; and Michael Zimmerman, University of Pittsburgh.

THOMAS A. BLUMBERG VOTED CHAIR-ELECT OF BOARD OF DIRECTORS
Philanthropist, community leader and businessman Thomas A. Blumberg of New York, NY, was voted chair-elect of Hillel: The Foundation for Jewish Campus Life by the Hillel Board of Directors. Mr. Blumberg took office in July, succeeding former chair Bea Mandel of Los Angeles.

QUEENS COLLEGE HILLEL DEDICATES NEW MULTI-MEDIA LAB
Officials from CUNY Queens College, the Borough of Queens and Hillel dedicated the Queens College Hillel Multi-Media lab, a $430,000 project that enables students of all backgrounds to document the diverse experiences of local residents and today’s generation of immigrants. It is the only collaboration of its kind between a university and a Hillel.

HILLEL ISRAEL POSTER INCLUDED IN NEW NATIONAL MUSEUM OF AMERICAN JEWISH HISTORY COLLECTION
The new National Museum of American Jewish History in Philadelphia honored Hillel by including in its permanent collection a copy of the poster “Wherever We Stand, We Stand With Israel,” which was produced for the April 2002 Washington, D.C., rally for Israel.

HILLEL ISSUES GUIDELINES ON ISRAEL
In a move hailed by Jewish groups across North America, Hillel issued guidelines to ensure that local Hillels understand which organizations, groups and speakers are considered valid partners in promoting civil and informed discourse on Israel.

SIMMONS HILLEL CELEBRATES 94 YEARS
Simmons College Hillel celebrated its 94th anniversary, making it six years older than Hillel itself. Founded in 1917 as the Simmons Menorah Society, the organization changed its name to Simmons Hillel in February 1944.

NEW HILLELS FROM SKI TO SHINING SEA
Hillel’s Soref Initiative for Emerging Campuses recently approved the affiliation of 21 new “Small and Mighty” groups that include Westminster College in Utah, a campus with easy access to great skiing, and, for beach lovers, St. George’s University in Grenada and American University of Antigua, Hillel’s first outposts in the Caribbean since the closure of Hillels in Cuba following the Castro Revolution.
ISRAELI DIPLOMAT HOSTS HILLEL

Israeli Acting Consul General in New York Ido Aharoni (left) hosted Hillel students and volunteers from the New York City area at his official residence in Manhattan. Aharoni and Hillel CEO and President Wayne L. Firestone discussed “Israel: The Next Generation on Campus.”

HILLELS SPONSOR SPRING PRO-ISRAEL EVENTS

Dozens of Hillels around the world planned events in the spring semester to celebrate Israel’s anniversary and to respond to anti-Israel activity on campus: Cornell Hillel sponsored “Israel Peace Week” to promote awareness about Israel and her pursuit of peace; Baruch College Hillel worked with the Muslim Student Association and Women in Islam to produce “Jews and Moslems: Similarities and Differences”; Brooklyn College Hillel sponsored “Diversity in Israeli Society,” in which an Ethiopian Israeli student discussed the ethnic tapestry of Israel; and at the University of Florida, Prof. Alan Dershowitz gave two talks to students, administrators and faculty.

HILLEL RECEIVES NEW MEDIA GRANT

Hillel was one of the first nine recipients of grants from the Jewish New Media Innovation Fund, a pilot program of the Jim Joseph Foundation, Righteous Persons Foundation, and the Charles and Lynn Schusterman Family Foundation. The fund provides grants and technical support to digital media projects that are designed to engage 18-to-40-year olds in Jewish life, learning, culture and community.

RUSSIAN HILLEL VIDEO GOES VIRAL

Braving the cold temperatures of a Russian winter, members of Hillel St. Petersburg took to the snow-covered streets of their city to film a buoyant and boisterous Purim version of the Black Eyed Peas’ “I Gotta Feeling.” Dozens of costumed young people performed synchronized dance numbers in such iconic venues as the central square in front of the Hermitage Museum, attracting coverage by the local media. The video was viewed by more than 36,000 people worldwide.

HILLEL ISRAEL HOSTS DAY OF SERVICE

Nearly 200 students from eight different Hillel Centers across Israel volunteered for a special day of service to assist the Carmel region in its recovery from the summer’s devastating wildfires (below).

HILLEL HONORS MORRIS W. OFFIT

More than 500 admirers from around the world gathered at the Pierre Hotel in New York City on May 25 to pay tribute to businessman, philanthropist and community leader Morris W. Offit as Hillel honored him with its Renaissance Award for “enriching the campus, the Jewish community and the world.” The event raised $1.75 million for Hillel (above).

ADVANCING HILLELS: THE CRITICAL ROLE OF THE VOLUNTEER LEADER

Hillel sponsored a one-day conference for Hillel professionals and volunteer leaders at Steinhardt Hall, home of the University of Pennsylvania Hillel and Hillel of Greater Philadelphia offices. Hillel professionals and volunteer leaders worked together to develop plans that could be applied to their individual Hillels. Areas of focus included fundraising, performance reviews, Hillel’s engagement methodology, and Board/professional relationships.
EMORY HILLEL DISPLAYS DALI WORKS ON ISRAEL

Emory Hillel presented a little-known series of works by the late Surrealist master Salvador Dali that celebrated the rebirth of Israel (below). "Aliyah: The Rebirth of Israel" is a complete collection of the 25 limited-edition lithographs issued by Dali in 1968 in honor of Israel’s 20th anniversary. The exhibit next went to the Brown University Hillel.

HILLEL NAMES NEW ACCELERATE CLASS

Eight Hillel professionals from across North America were selected to participate in Debra S. and Joseph S. Weinberg Accelerate Executive Training Program, a program that prepares individuals to become Hillel directors. The new class of Accelerate participants includes: Rabbi Benjamin Berger, the Senior Jewish Educator at The Ohio State University Hillel; Shirin Ezekieli-Hayat, executive director for Hillel Greater Toronto; Carrie J. Fischbein, the assistant director at Columbia/Barnard Hillel; Mindy Hirsch, the associate director of American University Hillel; Suzy Sostri-Rainer, the director of student life at the University of Oregon; Bev Shimansky, the director of Jewish student life at Hillel Montreal; Rabbi Kate Speizer, associate director and campus rabbi at Cornell Hillel; and Debbie Yunker, assistant director of Hillel at the University of Pennsylvania.

BOARD OF DIRECTORS LEADERSHIP EXPERIENCE IN ISRAEL

L-R: Board members David M. Cohen and trip co-chairs Judy Yudoff and Diane Wohl with retiring Hillel Israel Executive Director Rabbi Yossie Goldman, who was honored for his 25 years of service to the organization.

HILLEL INSTITUTE IN ST. LOUIS

More than 1,000 Hillel students, professionals, lay leaders, and partner agency representatives poured onto the campus of Washington University of St. Louis August 1-7 for Engagement Institute and Hillel Institute, two conferences to celebrate Jewish life on campus and to prepare for the coming school year. Engagement Institute brought together student volunteers from across North America who participated in simulations and discussions to learn how to engage their peers, to strengthen Jewish identity, and to promote civility on campus. At Hillel Institute, Hillel professionals from North America, Latin America, Israel and the former Soviet Union joined together to share their ideas on promoting Jewish life on their campuses.

EXEMPLARS OF EXCELLENCE

Seven Hillel professionals were given the Richard M. Joel Exemplar of Excellence Award for serving as professional role models for their peers: The Ohio State University Hillel Associate Director Susannah Sagan; Erez Cohen, the Jewish Agency for Israel Fellow at the University of Illinois, Urbana-Champaign; Hal Ossman, former director of Hillel at the University of Delaware and incoming director of Cornell Hillel; Hebrew University of Jerusalem Hillel Executive Director Heli Tabibi; Aaron Weil, the director of Hillel at the Jewish University Center of Pittsburgh; Tel Aviv University Hillel Executive Director Pnina Gaday-Agenyahu; and Hillel of Broward and Palm Beach Assistant Director Brandey Edelson.

HILLEL NAMES CAMPUS VISION AND VALUES AWARD WINNERS

Vision and Values Awards were issued at Hillel Institute. The Indispensable Campus Partners Award was presented to Michigan State Hillel and Tulane Hillel; The Joseph Meyerhoff Award for Meaningful Jewish Experience was presented to Hillel at Baruch College, Kiev Hillel and IDC Hillel in Herzliyah, Israel; The Excellence in Development Award was presented to Rutgers Hillel and Cornell Hillel; The Great Place to Work award was presented to Baltimore Area Hillels Johns Hopkins, University of Maryland Baltimore Campus, Goucher and Towson State University (left).
More than 85 years ago, visionary leaders at the University of Illinois determined that Jewish students needed to band together. Today, Hillel continues to thrive due to the leadership of its International Board of Governors and Board of Directors and support from philanthropists, Jewish federations and partners throughout the world.

Last year, Hillel’s Charles and Lynn Schusterman International Center provided millions of dollars to affiliated Hillels that serve Jewish students at more than 550 campuses throughout the world. Hillel’s Capital Campaign Inspiration Challenge Grant from an anonymous benefactor enabled more than a dozen local Hillels to raise millions of dollars. Sixteen Hillels celebrated the opening of new buildings.

Thanks to the Jim Joseph Foundation and other foundations, Hillel expanded its Student Engagement initiatives to nearly 50 campuses, training hundreds of previously uninvolved students to leverage their networks and connect 15,000 of their peers to Jewish campus life, including thousands of Taglit-Birthright Israel alumni. Hillel launched Ask Big Questions through the generosity of the Einhorn Family Charitable Trust to address issues of civil discourse. Hillel presented Morris W. Offit with its Renaissance Award at the New York City Gala and celebrated the achievements of Hillel alumni.

Hillel launched the Center for Israel Engagement to augment its existing Israel education and advocacy initiatives. The Center, funded by a lead grant from the Charles and Lynn Schusterman Family Foundation, will drive Hillel’s Israel agenda on campus. Thanks to several investors, Hillel and the Jewish Agency for Israel placed 34 dynamic Israeli Fellows on North American campuses, and expanded the program to 50 Fellows for the 2011-2012 academic year.

Hillel is the leading provider of meaningful service-learning experiences for Jewish students. With the support of Repair the World, the Sol Goldman Charitable Trust and other philanthropists, Hillel sent thousands of students to volunteer in communities throughout the world and continued rebuilding hurricane-devastated communities in the Gulf of Mexico.

Hillel’s partnership with the Charles and Lynn Schusterman Family Foundation, the American Jewish Joint Distribution Committee and the Genesis Philanthropy Group enabled our work to thrive in the former Soviet Union. The Samuel Bronfman Foundation, the Joseph and Harvey Meyerhoff Family Charitable Funds and other partners support the growth of Jewish leadership at Hillels throughout Israel and South America.

Recognizing that talented professionals are critical to fostering Jewish life on campus, several Hillel stakeholders followed the lead taken by Hillel’s late chairman, Julian z”l Sandler and his wife Nina to establish initiatives to nurture Hillel professionals. Dr Lynne B Harrison is funding the Harrison LAPID Initiative to train professionals from around the world to engage students in meaningful social justice work. Abby Joseph Cohen and David M. Cohen established the David M. Cohen Fellowship to provide training, coaching and mentoring Hillel directors. A new cohort of mid-career professionals was selected for Hillel’s Debra S. and Joseph S. Weinberg Accelerate Executive Training Program.

Hillel also expanded its network of supporters by hosting receptions in Aspen, Los Angeles and Washington, D.C. — where Gary D. Cohn of Goldman Sachs shared why he supports Hillel — in addition to its annual receptions in New York, Florida and the Berkshires.

The National Federation/Agency Alliance of the Jewish Federations of North America and federations across the country are critical partners for the Hillel Enterprise. Hillel’s partnership with the UJA-Federation of New York has provided unprecedented levels of service to students throughout the state and globally.

Hillel is grateful to those investors who provided unrestricted gifts by joining Hillel’s Renaissance Society. Planned gifts to Hillel through our Heritage Society have provided a secure foundation for our work on college campuses.

Hillel expresses its profound gratitude to the many individuals who make our work possible and who have joined us in strengthening the Jewish future.

*Zichrono L’bracha, may his memory be a blessing*
Hillel: The Foundation for Jewish Campus Life is grateful to the tens of thousands of individuals, philanthropic foundations, Jewish Federations and other funding partners whose ongoing support sustains the entire Hillel enterprise. We are pleased to recognize those who made significant contributions to Hillel’s Charles and Lynn Schusterman International Center during the past fiscal year (July 1, 2010 to June 30, 2011) to enable Hillel to implement its vision to inspire every Jewish student to make an enduring commitment to Jewish life.

GENERAL OPERATING SUPPORT

Hillel is grateful for the support of its international board of governors, board of directors, and other philanthropists to Hillel’s Charles and Lynn Schusterman International Center, which provides leadership, consultative resources, professional guidance, and strategic infusions of financial support for Hillel’s global network of regional centers, campus Hillel foundations, program centers, and affiliates.

Edgar M. Bronfman
The Samuel Bronfman Foundation
Jewish Federations of North America
Charles and Lynn Schusterman Family Foundation

ENRICHING LIVES, INSPIRING COMMITMENT

In the past year, Hillel has benefited from gifts of $25,000 or more to support specific areas of student life, professional development, and organizational excellence, enabling Hillel to work meaningfully towards delivering a stronger Jewish future.

Leveraging the power of immersive Jewish experiences such as Taglit-Birthright Israel and Alternative Breaks, these networks have developed meaningful Jewish relationships with over 45,000 previously uninvolved Jewish students. Hillel’s Senior Jewish Educators initiative places highly-trained Jewish educators to work in tandem with these student interns to offer in-depth Jewish educational content to students on campus.

Crown Family Philanthropies
Jim Joseph Foundation
David and Inez Myers Foundation
Charles and Lynn Schusterman Family Foundation

Ask Big Questions
Hillel’s Ask Big Questions initiative brings together diverse groups of people on campus for conversations about life’s big questions. The project defines big questions as those that lead to conversation, not debate, and will allow participants to better understand themselves and others. Ask Big Questions is inspired by our namesake Hillel, who was a model of civil discourse. Hillel asked big questions and modeled the virtues of listening, openness, and honesty.

Einhorn Family Charitable Trust

Hillel’s SOREF Initiative for Emerging Campuses
Hillel’s Soref Initiative enables students and local college and university communities to celebrate Jewish life on campuses with smaller Jewish populations. The Soref Initiative provides resources, and a communication network for Jewish students and faculty advisors for hundreds of campuses throughout North America.

Samuel and Helene Soref Foundation, Benjamin F. Breslauer and Irma G. Breslauer, Trustees

Hillel: The Foundation for Jewish Campus Life is grateful to the tens of thousands of individuals, philanthropic foundations, Jewish Federations and other funding partners whose ongoing support sustains the entire Hillel enterprise. We are pleased to recognize those who made significant contributions to Hillel’s Charles and Lynn Schusterman International Center during the past fiscal year (July 1, 2010 to June 30, 2011) to enable Hillel to implement its vision to inspire every Jewish student to make an enduring commitment to Jewish life.

Hillel’s International Board of Governors
Founding Chair Edgar M. Bronfman.

Hillel’s International Board of Governors
Founding Co-Chair Lynn Schusterman.
**TZEDEK-SOCIAL JUSTICE**

Hillel is grateful to the philanthropists who provided support for the Harry and Jeanette Weinberg Tzedek Hillel initiative, an international public service effort dedicated to transforming life on campus and in the community, framed by the Jewish imperatives of tzedakah (righteousness), gemilut chasadim (acts of loving kindness), and tikkun olam (repairing the world).

**Alternative Breaks**

Hillel is the leading provider of Alternative Spring Break trips for Jewish college students. In the past year, Hillel has sent thousands of students on both domestic and international service-learning trips, where they have volunteered in communities from Haifa to Los Angeles to Buenos Aires. Hillel is grateful to those whose generosity made these quintessential expressions of tikkun olam (repairing the world) possible.

Jacob and Hilda Blaustein Foundation
Rosalinde and Arthur Gilbert Foundation
Samberg Family Foundation
Sol Goldman Charitable Trust
Repair the World

**EMBRACING ISRAEL AND GLOBAL JEWISH PEOPLEDOM**

Hillel is dedicated to ensuring that Jewish students have the resources needed to develop a strong love for and understanding of the centrality of Israel to the Jewish narrative, and to providing students around the world with meaningful opportunities to interact with one another, thereby strengthening our global Jewish people. In 2011 Hillel launched the Center for Israel Engagement with a lead grant from the Charles and Lynn Schusterman Family Foundation.

**Center for Israel Engagement**

Hillel’s new Center for Israel Engagement is the central hub for driving Hillel’s Israel agenda on campus and brings together and augments Hillel’s existing educational and advocacy initiatives. The Center’s primary goal is to meaningfully engage more students with Israel, and to enhance their understanding and connection to the Jewish State. Consistent with Hillel’s big tent approach to Jewish life, the Center will provide the Hillel community with a richer Israel vocabulary and the possibility of new paradigms for each campus to develop and adapt.

Sue and Larry Hochberg
Jim Joseph Foundation
MASA Israel Journeys
Charles and Lynn Schusterman Family Foundation
The Israel, Rose, Henry and Robert Wiener Charitable Foundation

**Campus Israel Fellows**

In partnership with the Jewish Agency for Israel, the Campus Israel Fellows program places young Israelis on strategically selected college campuses across North America, where they serve as effective peer ambassadors who bring Israel to life through innovative programs and personal interactions with students on campus.

Robert M. Beren
Lauren and David Boim
Jane and Alan Cornell
Larry Field
Israel Leadership Council
Jewish Agency for Israel
Jewish Federation of Palm Beach County
Jewish Federation of South Palm Beach County
Koret Foundation
Jack Miller Foundation
Mills Family Charitable Foundation
Gila and Adam Milstein

**GLOBAL HILLEL**

Hillel is pleased to recognize its partners who made designated gifts in support of Hillel’s efforts to provide meaningful Jewish experiences to students in the former Soviet Union, South America, and Israel.

**Hillel in the Former Soviet Union**

American Joint Jewish Distribution Committee
Tova and Barry Effron
Genesis Philanthropy Group
Sasha Granovsky
The Jewish Agency for Israel
Alexander Kluzner
Igor Kolomovsky
Gregory Luchanski
David and Inez Myers Foundation
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Marc Shabad
Charles and Lynn Schusterman Family Foundation
The Alvin and Fanny B. Thalheimer Foundation, Inc.

**Hillels in Israel**

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The Samuel Bronfman Foundation
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Jonathan and Dina Leader
Inge and Hal Marcus
The Joseph and Harvey Meyerhoff Family Charitable Funds
The Rashi Foundation
May and Samuel Rudin Foundation
The Seinfeld Family Foundation
Alan B. Slifka Foundation
Rosalie and Jim Shane
Stephanie and Andy Sklover
**PROFESSIONAL LEADERSHIP DEVELOPMENT**

Hillel employs over 800 professionals worldwide who foster meaningful interactions with tens of thousands of Jewish students each year at a critical time in their lives. Hillel is grateful to those investors who have supported its efforts to attract, train and retain the most talented professionals to serve as educators, community builders, and entrepreneurial leaders in carrying out Hillel’s mission.

**The Bronfman Fellowship**  
Edgar M. Bronfman

**The Berman Fellowship at the University of Michigan**  
Mandell L. Berman

**David M. Cohen Fellowship for Hillel Professionals**  
Abby Joseph Cohen and David M. Cohen

**Harrison LAPID: Leadership and Professional International Development Initiative**  
Lynne B Harrison

**New Directors Institute**  
Julian Sandler Endowment for Executive Leadership Development

**Debra S. and Joseph S. Weinberg Accelerate Executive Training Program**  
Debra S. and Joseph S. Weinberg Family Foundation

**BUILDING CAPACITY: PURSUING ORGANIZATIONAL EXCELLENCE AND INNOVATION**

Hillel thanks its partners who have made substantial investments to enhance Hillel’s infrastructure and promote organizational excellence throughout the Hillel system, and on specific campuses and regions, as indicated below.

**Campus Trustees Council**

Members of the Campus Trustees Council model Hillel’s global perspective by supporting Hillel’s effort to serve students both at schools where they have personal ties, and also at colleges and communities around the world.

Jean and Sandy Colen  
Susie and Jon Diamond  
Nancy and Marc Duber  
Barbara and Michael Gamson  
Norman Himelberg  
Deborah and Ivan Kallick  
Leslie and Russ Robinson  
Barbara and Robert Roswell  
Linda and Louis Wolff

**General Campus Support**

Richard and Rhoda Goldman Fund  
(Northern California)  
Koret Foundation  
(Northern California)  
The Marjorie M. and Irwin Nat Pincus Fund  
(Cornell and Drew Universities, Dickinson College and the University of Pennsylvania)  
Jewish Community Federations of San Francisco, the Peninsula, Marin & Sonoma Counties  
(Northern California)

Greater Miami Jewish Federation  
Jewish Federation of Broward County  
Jewish Federation of Palm Beach  
Jewish Federation of South Palm Beach  
Tampa/JCC Federation  
(Florida)  
UJA-Federation of New York  
(New York)

**The Capital Inspiration Challenge Grant**

Anonymous

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L-R: At the Palm Beach Renaissance Society event, Rose Berman, Edward Berman and Miriam Friend.
At Hillel’s Renaissance Award Gala, honoree Morris W. Offit and Hillel’s International Board of Governors Member William A. Ackman.

THE RENAISSANCE SOCIETY

THE RENAISSANCE SOCIETY RECOGNIZES PHILANTHROPISTS WHOSE COMMITMENT TO HILLEL REPRESENTS THEIR LEADERSHIP ROLE IN FOSTERING A RENAISSANCE OF JEWISH LIFE ON CAMPUSES AROUND THE WORLD. MEMBERS OF THE RENAISSANCE SOCIETY PROVIDE VITAL ANNUAL UNRESTRICTED SUPPORT TO ENABLE HILLEL TO CARRY OUT ITS MISSION OF ENRICHING THE LIVES OF JEWISH STUDENTS SO THEY THAT THEY MAY ENRICH THE WORLD. HILLEL IS PLEASED TO RECOGNIZE GIFTS MADE DURING THE 2010 - 2011 ACADEMIC YEAR, AND REGrets ANY ERRORS OR OMISSIONS.

CHAIRMAN’S CIRCLE

Each member of the Chairman’s Circle made a commitment of $25,000 or more to Hillel during the 2010-2011 academic year.

Carlos Abadi
S. Daniel Abraham
Karen and Bill Ackman
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UIA Federations Canada
UJA-Federation of New York
United Jewish Community of Broward County
Abigail and Leslie Wexner
Jane and Mark Wilf
Diane and Howard Wohl
Hana and Mordehai Wosk

PRESIDENT’S COUNCIL

Each member of the President’s Council made a commitment of $10,000 to $24,999 to Hillel during the 2010-2011 academic year.

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Roy J. Zuckerberg Family Foundation

LEADERSHIP COUNCIL
Each member of the Leadership Council made a commitment of $5,000 to $9,999 to Hillel during the 2010-2011 academic year.

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RENAISSANCE FUND
Each member of the Renaissance Fund made a commitment of $1,000 to $4,999 to Hillel during the 2010-2011 academic year.

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Nanci and Stephen DePhoure
Harold Diamond
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Frieda and Melvin Dow
Ronald I. Dozoretz
Georgiana Duber
Gail and Robert Edelstein
Ginny and Irwin Edlavitch
Carol and Roger Eninger
Susan and Steven Eiseman
Judith Wolf and Howard Eisen
The Deborah and Ronald Eisenberg Family Foundation, Inc.
Hillel recognizes the foresight of those individuals who have provided for future generations of Jewish college students through their financial and estate plans, including bequests, gift annuities, charitable trusts, life insurance, retirement plan beneficiary designations and other structured gift plans.

Kathryn Heaton Andrews
Anonymous
Hannah L. Aurbach
Linda and Joel Beren
Dorothy and Howard Berger
Estelle Berman
Mandell L. and Madeleine H. Berman
Foundation
Rose and Ed Berman
Wynne S. Korr and Donald Brieland
Anna Burton
Sandra F. and Stewart Cahn
Diane Castle
Pamela and Stanley z”l Chais
Paul J. Cherner
Jeff Cohen
Philip H. Cohen and Susan Rudd Cohen
Carol and Michael Dean
Ellen R. Dunkin and Joseph Michaeli
Paul H. Einhorn
Robert Eisner
Samuel Engler
Ida Feryszka
Marian and Eugene I. Fischer
Jacob Fishkin
Eran Gasko
Muriel and Irving V. Gerstein
Herta Gertler
Lillian and David Goldberg
Linda and Arnold Goldberg
Barbara and Mel Goldsmith
Matilda Goodman
Rudy R. Greene
David Handeli
Phyliss Handelsman
Viola Harris
Lynne B Harrison
Alice S. Honig
Eleanor and Aaron Ignal
Dalia and Morton Jarashow
Jeffrey E. Jarrett
Esther and Richard M. Joel
Tobee and Leonard Kaplan
Jeaneen G. Kaskey
Evelyn M. Katz
Murray Koppelman

ENDOWMENT FUNDS

Hillel is fortunate to have the financial support of philanthropic visionaries who have established endowments of $250,000 or more at Hillel’s Charles and Lynn Schusterman International Center. These donors are building a stronger Jewish future by generously providing Hillel with the ability to initiate and continue bold and innovative programs, both locally and globally.

The Ann Loeb Bronfman Fund
The Edgar M. Bronfman Endowment
The Jacob Burns Endowment in Ethics
Hillel’s Joseph Meyerhoff Center for Jewish Learning
The Irving and Sarah Pitt Fund for Student Leadership
The Julian Sandler Endowment for Executive Leadership Development
The Estate of Otto Senz
Harry and Jeannette Weinberg Tzedek
Hillel Endowment

HERITAGE SOCIETY

Hillel recognizes the foresight of those individuals who have provided for future generations of Jewish college students through their financial and estate plans, including bequests, gift annuities, charitable trusts, life insurance, retirement plan beneficiary designations and other structured gift plans.

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Evelyn M. Katz
Murray Koppelman

BEQUESTS

In the past year, Hillel received gifts of $5,000 or more from the estates of the following individuals. May their memories be a blessing.

Bert S. Brown
Bernard Sam Brown
Emma R. Mark
Otto Senz

IN-KIND GIFTS

Hillel expresses its deep appreciation for legal services to Hillel: The Foundation for Jewish Campus Life.

David J. Butler, Esq. and the law firm of Bingham McCutchen, LLP
Greg Homer, Partner, Drinker Biddle & Reath LLP

L-R: At the Palm Beach Renaissance Society event, Phyllis Lipsett, Norman Lipsett, University of Miami Student Jordan Magid, Marjorie Marlowe and Hillel Board of Directors Member Edward Marlowe.
JEWISH FEDERATION SUPPORT

Hillel is proud of its longstanding relationship with the Jewish Federation movement throughout North America.

Hillel is grateful for the guidance and support of local Jewish federations for Hillels in their geographic areas. Those relationships are acknowledged in the annual reports of local Hillels.

At the North American level, Hillel: The Foundation for Jewish Campus Life is a recipient of funds from the National Federation/Agency Alliance through its supporting federations and The Jewish Federations of North America. Created in 2007, the National Federation/Agency Alliance is a partnership of 37 local Jewish federations that provides significant funding and support to nine national Jewish agencies, including Hillel, under the auspices of the Jewish Federation of North America.

The nine national agencies engage in critical work to build capacity; they advance the agenda and complement the work of the federations and their local agencies in the United States and internationally. Hillel’s Charles and Lynn Schusterman International Center also receives contributions from individual federations, which are listed separately in this annual report in the appropriate giving categories.

<table>
<thead>
<tr>
<th>Alliance</th>
<th>2010-11 Income</th>
<th>2010-11 Expenditures</th>
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</thead>
<tbody>
<tr>
<td>Jewish Federation of Colorado</td>
<td>50,514,509</td>
<td>74,653,118</td>
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<td>The Associated: Jewish Community Federation of Baltimore</td>
<td>16,681,001</td>
<td>9,315,540</td>
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<tr>
<td>Columbus Jewish Federation</td>
<td>9,315,540</td>
<td>2,046,323</td>
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<tr>
<td>Combined Jewish Philanthropies of Greater Boston</td>
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<td>3,460,689</td>
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<tr>
<td>Greater Miami Jewish Federation</td>
<td>82,018,062</td>
<td>84,499,217</td>
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<tr>
<td>Jacksonville Jewish Federation</td>
<td>84,499,217</td>
<td>(2,481,156)</td>
</tr>
<tr>
<td>Jewish Community Federation of Cleveland</td>
<td>84,499,217</td>
<td>(2,481,156)</td>
</tr>
<tr>
<td>Jewish Community Federation of Detroit</td>
<td>84,499,217</td>
<td>(2,481,156)</td>
</tr>
<tr>
<td>Jewish Community Federation of Los Angeles</td>
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<td>(2,481,156)</td>
</tr>
<tr>
<td>Jewish Community Federation of Michigan</td>
<td>84,499,217</td>
<td>(2,481,156)</td>
</tr>
<tr>
<td>Jewish Community Federation of New York</td>
<td>84,499,217</td>
<td>(2,481,156)</td>
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<td>Jewish Community Federation of Orange County</td>
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<td>(2,481,156)</td>
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<tr>
<td>Jewish Community Federation of Palm Beach</td>
<td>84,499,217</td>
<td>(2,481,156)</td>
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<tr>
<td>Jewish Community Federation of Philadelphia</td>
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<td>(2,481,156)</td>
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<tr>
<td>Jewish Community Federation of Rhode Island</td>
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<td>(2,481,156)</td>
</tr>
<tr>
<td>Jewish Community Federation of Southern Arizona</td>
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<td>(2,481,156)</td>
</tr>
<tr>
<td>Jewish Community Federation of St. Louis</td>
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<td>(2,481,156)</td>
</tr>
</tbody>
</table>

*Note: The above figures are projected and unaudited.*
HILLEL: THE FOUNDATION FOR JEWISH CAMPUS LIFE
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ELISHA WESSEL, University of
Pennsylvania, ’12
CAREY WOLCHOK, New York, NY
JUDY YUDOF, Oakland, CA

L-R: At the Palm Beach Renaissance Society event,
hosts Hillel’s Board of Directors Member Sandy M.
Baklor and Arlene I. Kaufman, Tim R. Cohen, and
Board of Directors Chair Thomas A. Blumberg.
Hillel’s International Board of Governors advocates for Jewish campus life. The Board of Governors provide counsel and advice to Hillel’s Board of Directors, which has the responsibility of overseeing Hillel’s day-to-day operations. Each member of the Board of Governors provides leadership and a minimum of $50,000 in annual support to Hillel’s Charles and Lynn Schusterman International Center.

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