Note for Facilitators: This document is designed to be the centering point for a group conversation. You should plan for the conversation to last between 60 and 90 minutes, depending on group size. Most parts are meant to be read by members of the group, so you should plan to ask participants to take turns reading sections. Alternatively, you can choose the first reader of a section, and then that reader chooses the next reader. Additional guidelines and suggestions for planning and leading a successful conversation can be found at the end of this guide.
Welcome

Before we begin, we need to agree on a few things:

- In order for our conversation to be as rich as it can be, we need everyone to feel safe to really share and really listen.
- Therefore, we agree not to share others' comments outside of this space.
- Our aim is to create a space where we can understand others and understand ourselves, not to give advice or to argue ideas of objective truth. With that in mind, in this conversation we will agree to speak in the first-person, about our own truth.
- We will assume good faith in one another.
- We will open ourselves to listen and learn from one another.
- We won't rush to fill the silence.

Can we all agree to these things? If you feel, for whatever reason, that you cannot agree to these things, then please take this opportunity to exit. By staying in the circle, we all signify our intention to abide by these commitments.

Ask & Share

Let's take a moment to introduce ourselves. Think about the word “community.” What’s the first thing that comes to mind? We'll take a moment and then go around and share what we thought of.

Note for Facilitators: Give people a moment to organize their thoughts before you start asking for volunteers. It may be helpful to model this introduction for participants, so consider introducing yourself first. Be sure everyone states their name. You don't need to go in order around a circle. Allow people to introduce themselves when the spirit moves them.
We hear the word “community” a lot these days. We talk about “real” and “virtual” communities. We hear frequently—especially on college campuses—about the need to create community. We elected a President who was a community organizer.

But what makes a community? The dictionary reminds us that community is rooted in something we have in common: living in a common place, undergoing common experiences, sharing common language, values, or goals. Community implies communing—sharing life together. In a world increasingly defined by individualized, customized experiences—from the ads Facebook sends us based on our unique interests, to our ability to choose where we get our news or when and where we watch our favorite movies and shows—community is something we know we need, but also can seem hard to achieve.

The text below comes from The Home We Build Together by Lord Jonathan Sacks, former Chief Rabbi of the United Kingdom and a prolific writer and public intellectual. In this passage, Rabbi Sacks reflects on the Biblical story of the Exodus from Egypt, and offers a theory as to how the ancient Israelites, newly freed from slavery, were formed into not just a mass of individuals, but a functioning, inclusive community. Please read this passage together.
Read the book of Exodus and you will see that the early chapters are all about the politics of freedom. They tell of slavery, oppression, the mission of Moses to Pharaoh, the ten plagues, liberation, the division of the Red Sea and the revelation at Mount Sinai. All of this is a sequential story about liberty. But the last part of Exodus—roughly a third of the book as a whole—is taken up with an apparently minor and irrelevant episode told and retold in exhaustive detail: the construction of the Tabernacle.

This was the first house of worship made by the Israelites. It was a modest affair, made of poles, beams, skins and drapes that could be taken apart, carried on their journeys, and re-assembled at their next encampment. It had, or so it seems, no lasting significance. Once the Israelites had entered the land, the Tabernacle was left in Shilo for several centuries until King David established Jerusalem as the capital of the newly united kingdom, and his son Solomon built the Temple. So why is the story of the Tabernacle told at such length? ....

The Hebrew Bible is a political as well as a spiritual text, and it tells a political story. Despite the miracles, the essential narrative is remarkably human. The Israelites are portrayed as a querulous, almost ungovernable group. Moses, their deliverer, comes to them with the news that they are about to go free. His first intervention, however, only makes things worse, and the people complain. Eventually the people leave, but Pharaoh and his army pursue them. They are trapped between the approaching Egyptian chariots and the Red Sea, and again they complain. Moses performs a miracle. The sea divides. The Israelites cross through on dry land. They sing a song of deliverance. But three days later, they are complaining again, this time about the lack of water....

Putting all this together we arrive at the boldest of all Exodus' political statements. A nation—at least, the kind of nation the Israelites were called on to become—is created through the act of creation itself....To turn a group of individuals into a covenantal nation, they must build something together...

A people is made by making. A nation is built by building. What they built was a 'home' for the Divine presence. The Tabernacle, placed at the center of the camp with the tribes arrayed around it, symbolized the public square, the common good, the voice that had summoned them to collective freedom. It was a visible emblem of community.... Society is the home, the Tabernacle, we build together.

It was built out of difference and diversity. That too is the point of the narrative. Each of the Israelites brought his or her own distinctive contribution. Some brought gold, others silver, others bronze. Some gave jewels, others animal skins, and others drapes. Some gave of their skills and time. The point is not what they gave but that each was valued equally.... The Tabernacle was built out of the differential contributions of the various groups and tribes. It represented orchestrated diversity, or in social terms, integration without assimilation. That is the dignity of difference. Because we are not the same, we each have something unique to contribute, something only we can give.
As we reflect on this text, here are a few questions to consider:

**Interpretive Questions**
- What does Sacks mean when he writes that a nation or community “is created through the act of creation itself”?
- What does he mean when he says that, “society is the home we build together”?
- How would you paraphrase Sacks’ phrase, “orchestrated diversity”? What does he mean?
- What does he mean by the phrase “the dignity of difference”?

**Reflective Questions**
- Does Sacks’ description of community-building resonate with you? Have you ever had an experience like the one he describes?
- Have you ever felt part of a community? Left out of a community? What were those experiences like?
- What do we need to do differently, or better, in order to create communities that more effectively honor the dignity of difference? That better reflect orchestrated diversity?
- What are the implications of Rabbi Sacks’ thinking when considering disability inclusion specifically?
- Is your community set up to receive everyone’s contribution? What are obstacles to that happening?

Use the space below to write some notes to yourself.

**Note for Facilitators:** This is the heart of the conversation. Give people several minutes to prepare their thoughts. Then invite people to divide into pairs or triads and share their responses. Give them a good amount of time for this—10-20 minutes. It may be longer, depending on how much momentum they develop. Then reconvene in the large group and ask people to share from their small-group conversations.

A few tips on facilitation:

- The large-group debrief should take another 20-30 minutes.
- Begin by asking for a volunteer to share an insight from their conversation. You might begin by asking, “What came up?”
- When each person is done, thank them for their comment.
- Don’t feel a need to rush or to fill silences.
- If someone begins to monopolize the time, you might say, “I want to be sure that everyone has a chance to speak, so let’s try to make room for another person.”

For other ideas on facilitation, please refer to the AIR-IT guide at the end of this document. When you sense that the group has finished sharing its responses to these questions, invite people to share any further insights or reflections from the conversation, before moving to the conclusion.
The Talmud (Taanit 11a) teaches, “One who accepts affliction with the community will live to see the consolation of the community.” That is, when we throw our lot with others, and allow what happens within our community to impact us, we reap the reward of connection and caring during the times when we might need it most. And when we allow others into our communal space, we all reap the gifts of the Tabernacle together.

As we conclude the conversation, here are a few final questions to consider.

- What’s one insight that you’ve gained from this conversation?
- How does this conversation impact your thinking around the values of inclusion in your Jewish community?
- What is one thing you want to change based on this conversation?
- What’s one obstacle to you making that change, and how can you overcome it? Who might you need help from in order to make this change?

**Note for Facilitators:** Give people a minute to reflect on the question. Then ask anyone who wants to share to do so. When you sense that the group has finished sharing its response to this question, invite people to share any further insights or reflections from the conversation, before moving to the conclusion.
AIR-IT: A GUIDE TO FACILITATING CONVERSATION

A: ASK BIG QUESTIONS.

<table>
<thead>
<tr>
<th>BIG QUESTION</th>
<th>HARD QUESTION</th>
</tr>
</thead>
<tbody>
<tr>
<td>Anyone can answer it.</td>
<td>Experts will answer it best.</td>
</tr>
<tr>
<td>Example: “For whom are we responsible?”</td>
<td>Example: “What’s the best economic policy for the United States?”</td>
</tr>
<tr>
<td>Focuses on wisdom and experience.</td>
<td>Focuses on intelligence and skill.</td>
</tr>
<tr>
<td>Example: “What’s the best advice you’ve ever received?”</td>
<td>Example: “Are human beings naturally good or evil?”</td>
</tr>
<tr>
<td>Uses plain language.</td>
<td>Uses technical language.</td>
</tr>
<tr>
<td>Directed at a subject (me, you, us).</td>
<td>Directed at an object (it).</td>
</tr>
<tr>
<td>Example: “What could we sacrifice to change the world?”</td>
<td>Example: “Is it better to cut spending or raise taxes to balance the federal budget?”</td>
</tr>
<tr>
<td>Opens up space and invites people in as participants.</td>
<td>Closes space and leads people to feel like spectators.</td>
</tr>
<tr>
<td>Leads to sharing personal stories.</td>
<td>Leads to debates about truth claims.</td>
</tr>
<tr>
<td>Emphasizes a both/and approach.</td>
<td>Emphasizes an either/or approach.</td>
</tr>
</tbody>
</table>

I: INVITE PERSONAL STORIES.

Big questions lead to sharing personal stories. The facilitator acts to support this by:

- Creating the space (physical, intellectual, emotional, spiritual) of trust in which these stories can be shared and honored.
- Weaving: Summarize, reflect back, and keep the stories and observations tethered to the big question. This helps the group to maintain integrity and not feel that it is fragmenting or fraying.

R: REALLY LISTEN.

Ask Big Questions conversations are marked by real listening. The facilitator’s reflecting back and weaving is crucial to this. Participants should be able to answer questions like: “What did so-and-so say? What do you think they meant when they said it? What did it evoke in you?”
IT: USE INTERPRETIVE THINGS.

Ask Big Questions conversations often use a text, poem, artwork, song, natural object or other “interpretive thing” to help center the conversation and create a common point of access for all participants.

QUESTIONS TO ASK WHEN PREPARING FOR A DISCUSSION

Where?

- Does the place where you're having the conversation create a space in which people can feel safe?
- Is it a closed space? Does it have a door you can close to ensure privacy and confidentiality when needed?
- What can you do to make the space visually appealing or lovely? Does it have windows to let in light? Do you want to play some music?
- Can everyone sit comfortably in a circle?

When?

- Are you scheduling the conversation at a time when everyone can be physically awake and present?
- Will people be hungry? Will you provide food or drink?
- Will they be tired or sleepy after a meal?
- How long will the conversation be?
- How will you break up the time if necessary?

Who and How?

- How many people will participate? Will there be enough to sustain diverse conversation? Will there be too many to keep the conversation centered?
- How will you get the word out and then remind people?
- Do you need to make any special arrangements for people with special needs (i.e. physical disabilities)?
- Greetings – Who will welcome people to the conversation and how will they do it?
- How will you have everyone introduce themselves? (Big Questions are great for introductions!)
- How will you close the conversation?
- How will you follow up with people?
- How will you capture their contact information?

What About You?

- What will you do to get yourself ready?
WHO IS IN YOUR COMMUNITY?

CONVERSATION GUIDE FOR PARTICIPANTS

Note: This guide is part of Hillel’s initiative to promote deeper conversations about disability inclusion. We hope that it prompts some powerful thoughts and reflections about how we can be more open and welcoming as individuals and as a community.

WELCOME

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**ASK & SHARE**

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**LEARN**

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Hillel International is the largest Jewish student organization in the world, building connections with emerging adults at more than 550 colleges and universities, and inspiring them to direct their own path. During their formative college years, students are challenged to explore, experience, and create vibrant Jewish lives.

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